

Dell Technologies is a unique family of **businesses** that provides the essential infrastructure for organizations to build their digital future, transform IT and protect their most important asset, information.

Dell Technologies consists of 7 brands:



The building blocks of Modern IT

RSA

SAPPS

Pivotal

PAAS



virtustream

ORCHESTRATION



VIRTUALIZATION



vmware[®]



HARDWARE







SecureWorks

We lead in patent power



Recognized as a market leader by Gartner in 20 Gartner MQs



According to IDC...

#1 CI

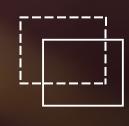
#1 STORAGE

DC AUTOMATION

#1 PCs



#1 CLOUD



VIRTUALIZATION









ERAAProgram Scope

Research

Education

Mindshare

- Access to technology expertise and provocateurs across ICT ecosystem to drive R&D efficiencies
- "Horizon Watching" Exploration of disruptive and emerging technologies
- Investments of technical experts time and relationships (currency more valued than \$) to drive confluence of technologies
- Understanding what not to do as well as what to do
- Engage the academic leaders who are influencing the next employees, innovators, technologists and customers
- Share Knowledge across the ecosystem to shape the future
- Close the technology skills gap by offering "open" curriculum to our Academic
- Alliances
 Demonstrated Technology Thought Leadership in ICT global ecocystem
- Knowledge from interactions drives innovation
- Predict and influence new technology directions
- Influencing the current + next generation of ICT leaders (500,000+ students)

Business Development

- Create and sustain a consistent engagement model with external technical ecosystem partners
- Leverage relationships to support Higher Education market opportunities
- Generation of Intellectual Property and/or Open Source initiatives

FY2016 ERAA program external investment = \$625K

- Leverages \$35M external research portfolio + \$150K internal cost share + Cost savings estimated \$2.1M
- Results: MIT Tech transfer to support POC for IoT; 1st next gen storage open source community; 1st company to example managing data as a corporate asset; Contributions to 2Tiers ™/ Omnibond; 75+conferences, visits, presentations; Engagement support for estimated \$5M potential revenue generation...

Return on Investment

Academic Alliance Program – Courses

- Partnering with academic institutions to prepare students for roles in Virtualization,
 Cloud Computing, and Data Analytics future IT leaders
- Provides members access to unique "open" courseware that focus on technology, not products, for faculty to teach technology topics applicable to any vendor environment at no cost
- EMC Course Offerings
 - Information Storage & Management (ISM) V2 & V3
 - Cloud Infrastructure & Services (CIS) V2
 - Data Protection and Management (DPM)
 - Launched this quarter
 - Replaces Backup Recovery Systems & Architecture (BRSA) course
 - Data Science & Big Data Analytics (DSA)
- MOOC Offerings!



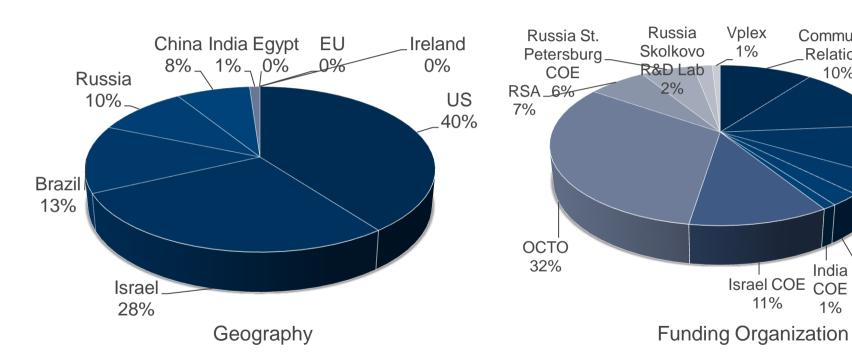








External Research Projects – Investments Snapshot Q3'16 by Geography and Funding Organization across EMC



Community

India

COE

1%

.Relationsrazil R&D

10% Lab (Corp)

13%

CSG 10%

CTD

ECD 4%

3%

Creating the Digital Future Together

gennady.smorodin@dell.com